



# Process Mining

## Tools and Techniques

Elisa Marengo

`elisa.marengo@unito.it`

University of Turin  
Computer Science Department



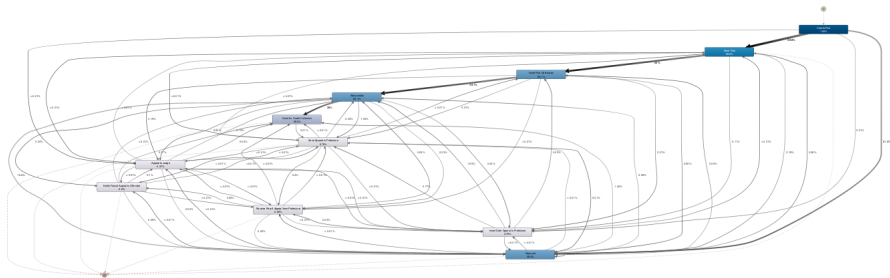
# What do you think this is?

Road\_Fine\_short\_original

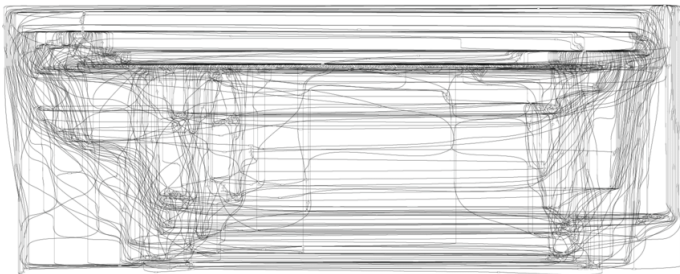
View Zoom 75% Sheet 1

|    | A  | B    | C   | D  | E                                | F | G    | H        | I                         | J     | K   | L      | M    | N | O | P | Q    |
|----|----|------|-----|----|----------------------------------|---|------|----------|---------------------------|-------|-----|--------|------|---|---|---|------|
| 1  |    |      |     |    |                                  |   |      |          |                           |       |     |        |      |   |   |   |      |
| 2  | 0  | 35.0 | 561 | NL | Create Fine                      | A | 0.0  | complete | 2006-07-24 00:00:00-02:00 | 157.0 | 0.0 | A1     |      |   |   |   |      |
| 3  | 1  |      |     |    | Send Fine                        |   |      | complete | 2006-12-05 00:00:00-01:00 |       |     | A1     | 11.0 |   |   |   |      |
| 4  | 2  | 35.0 | 561 | NL | Create Fine                      | A | 0.0  | complete | 2006-08-02 00:00:00-02:00 | 157.0 | 0.0 | A100   |      |   |   |   |      |
| 5  | 3  |      |     |    | Send Fine                        |   |      | complete | 2006-12-12 00:00:00-01:00 |       |     | A100   | 11.0 |   |   |   |      |
| 6  | 4  |      |     |    | Insert Fine Notification         |   |      | complete | 2007-01-16 00:00:00-01:00 |       |     | A100   |      | P | P |   |      |
| 7  | 5  | 71.0 |     |    | Add penalty                      |   |      | complete | 2007-03-18 00:00:00-01:00 |       |     | A100   |      |   |   |   |      |
| 8  | 6  |      |     |    | Send for Credit Collection       |   |      | complete | 2006-03-30 00:00:00-02:00 |       |     | A100   |      |   |   |   |      |
| 9  | 7  | 35.0 | 561 | NL | Create Fine                      | A | 0.0  | complete | 2007-03-09 00:00:00-01:00 | 157.0 | 0.0 | A10000 |      |   |   |   |      |
| 10 | 8  |      |     |    | Send Fine                        |   |      | complete | 2007-07-17 00:00:00-02:00 |       |     | A10000 | 13.0 |   |   |   |      |
| 11 | 9  |      |     |    | Insert Fine Notification         |   |      | complete | 2007-08-02 00:00:00-02:00 |       |     | A10000 |      | P | P |   |      |
| 12 | 10 | 74.0 |     |    | Add penalty                      |   |      | complete | 2007-10-01 00:00:00-02:00 |       |     | A10000 |      |   |   |   |      |
| 13 | 11 |      |     |    | Payment                          |   | 87.0 | complete | 2008-09-09 00:00:00-02:00 |       |     | A10000 |      |   |   |   | 87.0 |
| 14 | 12 | 35.0 | 537 | NL | Create Fine                      | A | 0.0  | complete | 2007-03-19 00:00:00-01:00 | 157.0 | 0.0 | A10001 |      |   |   |   |      |
| 15 | 13 |      |     |    | Send Fine                        |   |      | complete | 2007-01-17 00:00:00-02:00 |       |     | A10001 | 13.0 |   |   |   |      |
| 16 | 14 |      |     |    | Insert Fine Notification         |   |      | complete | 2007-07-26 00:00:00-02:00 |       |     | A10001 |      | P | P |   |      |
| 17 | 15 |      |     |    | Insert Date Appeal to Prefecture |   |      | complete | 2007-08-02 00:00:00-02:00 |       |     | A10001 |      |   |   |   |      |
| 18 | 16 | 74.0 |     |    | Add penalty                      |   |      | complete | 2007-08-23 00:00:00-02:00 |       |     | A10001 |      |   |   |   |      |
| 19 | 17 |      | #   |    | Send Appeal to Prefecture        |   |      | complete | 2007-09-24 00:00:00-02:00 |       |     | A10001 |      |   |   |   |      |
| 20 | 18 | 35.0 | 537 | NL | Create Fine                      | A | 0.0  | complete | 2007-03-20 00:00:00-01:00 | 157.0 | 0.0 | A10004 |      |   |   |   |      |
| 21 | 19 |      |     |    | Send Fine                        |   |      | complete | 2007-07-17 00:00:00-02:00 |       |     | A10004 | 13.0 |   |   |   |      |
| 22 | 20 |      |     |    | Insert Fine Notification         |   |      | complete | 2007-07-24 00:00:00-02:00 |       |     | A10004 |      | P | P |   |      |
| 23 | 21 | 74.0 |     |    | Add penalty                      |   |      | complete | 2007-09-27 00:00:00-02:00 |       |     | A10004 |      |   |   |   |      |
| 24 | 22 |      |     |    | Send for Credit Collection       |   |      | complete | 2006-03-30 00:00:00-02:00 |       |     | A10004 |      |   |   |   |      |
| 25 | 23 | 35.0 | 537 | NL | Create Fine                      | A | 0.0  | complete | 2007-03-20 00:00:00-01:00 | 157.0 | 0.0 | A10005 |      |   |   |   |      |
| 26 | 24 |      |     |    | Payment                          |   | 36.0 | complete | 2007-03-21 00:00:00-01:00 |       |     | A10005 |      |   |   |   | 36.0 |
| 27 | 25 | 35.0 | 537 | NL | Create Fine                      | A | 0.0  | complete | 2007-03-20 00:00:00-01:00 | 157.0 | 0.0 | A10007 |      |   |   |   |      |
| 28 | 26 |      |     |    | Payment                          |   | 36.0 | complete | 2007-03-23 00:00:00-01:00 |       |     | A10007 |      |   |   |   | 36.0 |
| 29 | 27 | 35.0 | 537 | NL | Create Fine                      | A | 0.0  | complete | 2007-03-20 00:00:00-01:00 | 157.0 | 0.0 | A10008 |      |   |   |   |      |
| 30 | 28 |      |     |    | Send Fine                        |   |      | complete | 2007-07-17 00:00:00-02:00 |       |     | A10008 | 13.0 |   |   |   |      |
| 31 | 29 |      |     |    | Insert Fine Notification         |   |      | complete | 2007-08-02 00:00:00-02:00 |       |     | A10008 |      | P | P |   |      |
| 32 | 30 | 74.0 |     |    | Add penalty                      |   |      | complete | 2007-10-01 00:00:00-02:00 |       |     | A10008 |      |   |   |   |      |
| 33 | 31 |      |     |    | Send for Credit Collection       |   |      | complete | 2006-03-30 00:00:00-02:00 |       |     | A10008 |      |   |   |   |      |
| 34 | 32 | 22.0 | 537 | NL | Create Fine                      | A | 0.0  | complete | 2007-03-20 00:00:00-01:00 | 7.0   | 0.0 | A10009 |      |   |   |   |      |

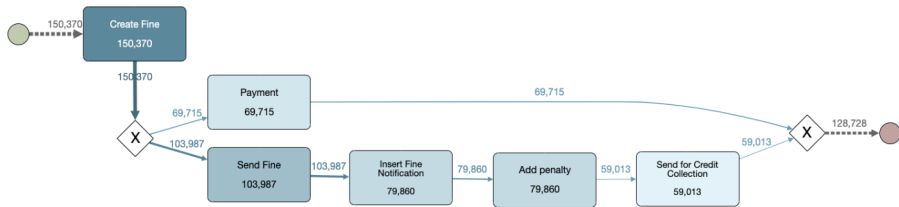
# Is this also a process?



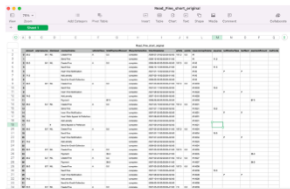
**Which information can I get?**



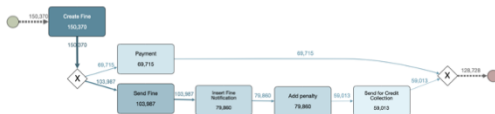
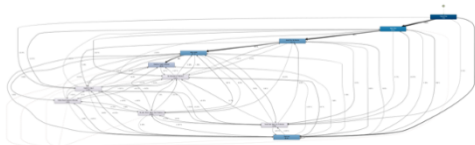
# Wasn't a process represented like this??



# So, what is Process Mining about?



| Case ID | Activity                  | Start Time | End Time | Duration | Cost |
|---------|---------------------------|------------|----------|----------|------|
| 1       | Create Fine               | 150,270    | 150,375  | 105      | 100  |
| 1       | Payment                   | 69,715     | 69,715   | 0        | 0    |
| 1       | Send Fine                 | 103,967    | 103,967  | 0        | 0    |
| 1       | Insert Fine Notification  | 79,860     | 79,860   | 0        | 0    |
| 1       | Add penalty               | 79,890     | 79,890   | 0        | 0    |
| 1       | Send for Credit Collector | 58,013     | 58,013   | 0        | 0    |

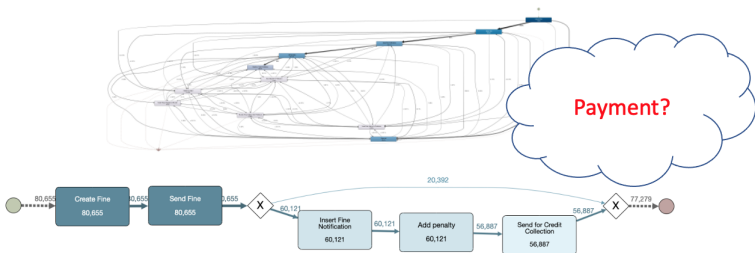


# Why to start from real data?

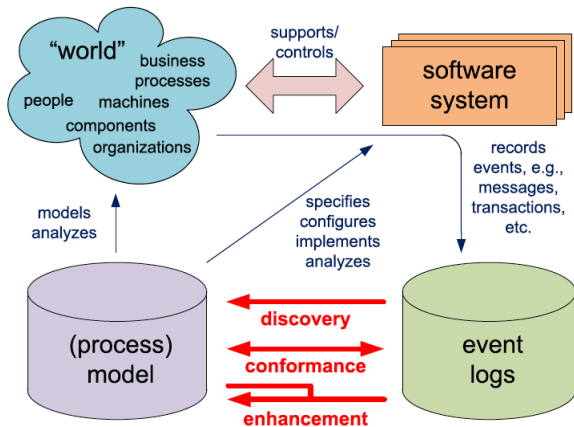
Ideal Process



Reality



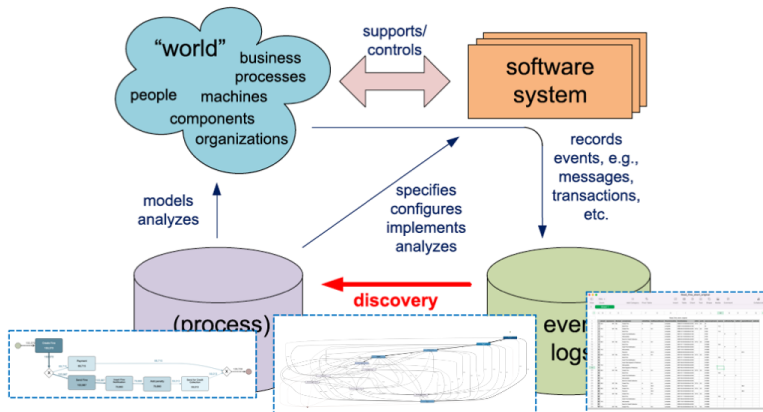
# Process Mining<sup>1</sup>



<sup>1</sup>Wil van der Aalst. Process Mining. Data Science in Action. Springer 2016



# Process Mining<sup>1</sup>



<sup>1</sup>Wil van der Aalst. Process Mining. Data Science in Action. Springer 2016

# Recap on Process Mining<sup>1</sup>

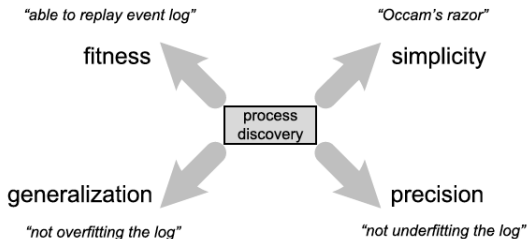
## The idea of process mining is to...

- discover, monitor and improve real processes (i.e., **not assumed processes**)
- by extracting knowledge from event logs readily available in today's systems

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<sup>1</sup>Wil van der Aalst. Process Mining. Data Science in Action. Springer 2016

# Process Mining Challenges<sup>1</sup>



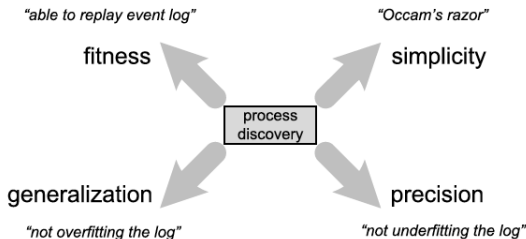
## Fitness

The fraction of traces in the log that can be fully replayed.

The fraction of events in the log that are indeed possible according to the model.

<sup>1</sup>Wil van der Aalst. Process Mining. Data Science in Action. Springer 2016

# Process Mining Challenges<sup>1</sup>

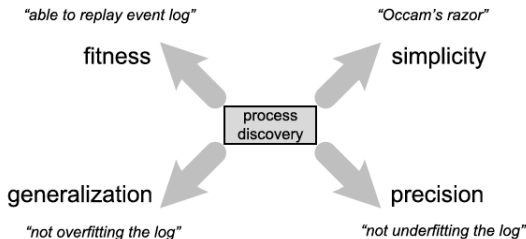


## Simplicity

The simplest model that can explain the behavior seen in the log, is the best model. (number of nodes and arcs)

<sup>1</sup>Wil van der Aalst. Process Mining. Data Science in Action. Springer 2016

# Process Mining Challenges<sup>1</sup>

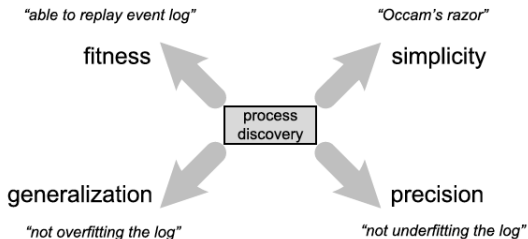


## Precision

A model is precise if it does not allow for "too much" behavior. A model that is not precise is "underfitting", i.e., the model allows for behaviors very different from what was seen in the log.

<sup>1</sup>Wil van der Aalst. Process Mining. Data Science in Action. Springer 2016

# Process Mining Challenges<sup>1</sup>



## Generalization

A model that does not generalize is "overfitting": If the sequence is not in the event log, it is not possible!

<sup>1</sup>Wil van der Aalst. Process Mining. Data Science in Action. Springer 2016

# Why should this be important?

## Celonis: company providing support to execution management

We pioneered the *process mining* category 10 years ago when we first developed the ability to automatically X-ray processes and find inefficiencies.<sup>a</sup>

<sup>a</sup>celonis.com

Perhaps higher performing companies aren't just using better technology – they're using technology better.

## Structural issues are holding businesses back

Order Management departments say a **lack of automation** is the least of their worries. They already have the technology in place. But it isn't necessarily making the business less complex.

Most companies simply don't have the visibility into how their processes run across their ecosystem, even if they know something is going wrong. But if they don't know where the problem is and they don't know why it's happening, then they're not empowered to fix it.

## Give a brain to your processes

You're the business expert, but you can't possibly know how every single process works, every single time. Afterall, Batman had Alfred. Sherlock had Watson. Cher had Sonny. And Skywalker had R2D2. Now you have Celonis.

## Get a 360 view of your business execution

See how your business *really* works. Gain a precise, 360-degree-view of the processes within your enterprise. And find out if they are money-makers or money-takers.

# Why should this be important?

## Apromore

*A pure process mining focus means we combine the most advanced process mining capabilities with intuitive design to unlock business value.<sup>a</sup>*

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<sup>a</sup>[apromore.com](https://apromore.com)

## Why Process Mining?

All companies generate data, but only leaders harness its full potential. Process mining automates business process discovery and analysis to give you an accurate picture of your operations and pinpoint frictions. Support data-driven decision-making for better business performance and quickly adapt to market changes.

[Learn more](#) →



# Tools

## Academic License

- Disco<sup>1</sup>
- Apromore<sup>2</sup>
- Celonis<sup>3</sup>

## Free – Research Oriented

- Nirdizati<sup>4</sup>
- ProM<sup>5</sup>

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<sup>1</sup><https://fluxicon.com/disco/>

<sup>2</sup><https://apromore.com/join-academic-alliance/>

<sup>3</sup><https://www.celonis.com/>

<sup>4</sup><http://research.nirdizati.org>

<sup>5</sup><https://www.promtools.org/doku.php>

# DEMO

Dataset: Road Traffic Fine Management<sup>1</sup>

## What we will see in the demo

- Load from csv
- Show process model
  - Frequences
  - Durations
    - Bottlenecks
    - Replay
  - The *Payment Activity*
    - Strange numbers on Payment occurrence
    - How to understand it: increase paths
    - Isolate and understand variants
  - Filters

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<sup>1</sup>[https://data.4tu.nl/articles/dataset/Road\\_Traffic\\_Fine\\_Management\\_Process/12683249](https://data.4tu.nl/articles/dataset/Road_Traffic_Fine_Management_Process/12683249)

# Conclusions

What was this lessons for?

To...

- come to know about Process Mining
- what it is used for
- what challenges it has to deal with
- which tools you can have a look at